



Commerce 2040

Euromonitor International

October, 2022



Retail has (and has not) changed...





Assortment
Brand
Channel
Convenience
Price
Service



Population

1.4 billion

Projected expansion of the urban population globally between 2020 and 2040. 75% of economic growth coming from emerging markets in 2040



Environment

46%

Digital consumers who expect climate change will impact life more in five years than now



Technology

7.9 billion

Projected number of internet users in 2040, up from 4.2 billion in 2020



Consumer values

42%

Digital consumers who are comfortable with robots guiding them to products in store





Localised and tech-infused neighborhoods



Self-sufficient communities



Personalised digital homes



Technology beyond basics

Competing forces converge to reshape tomorrow's retail landscape



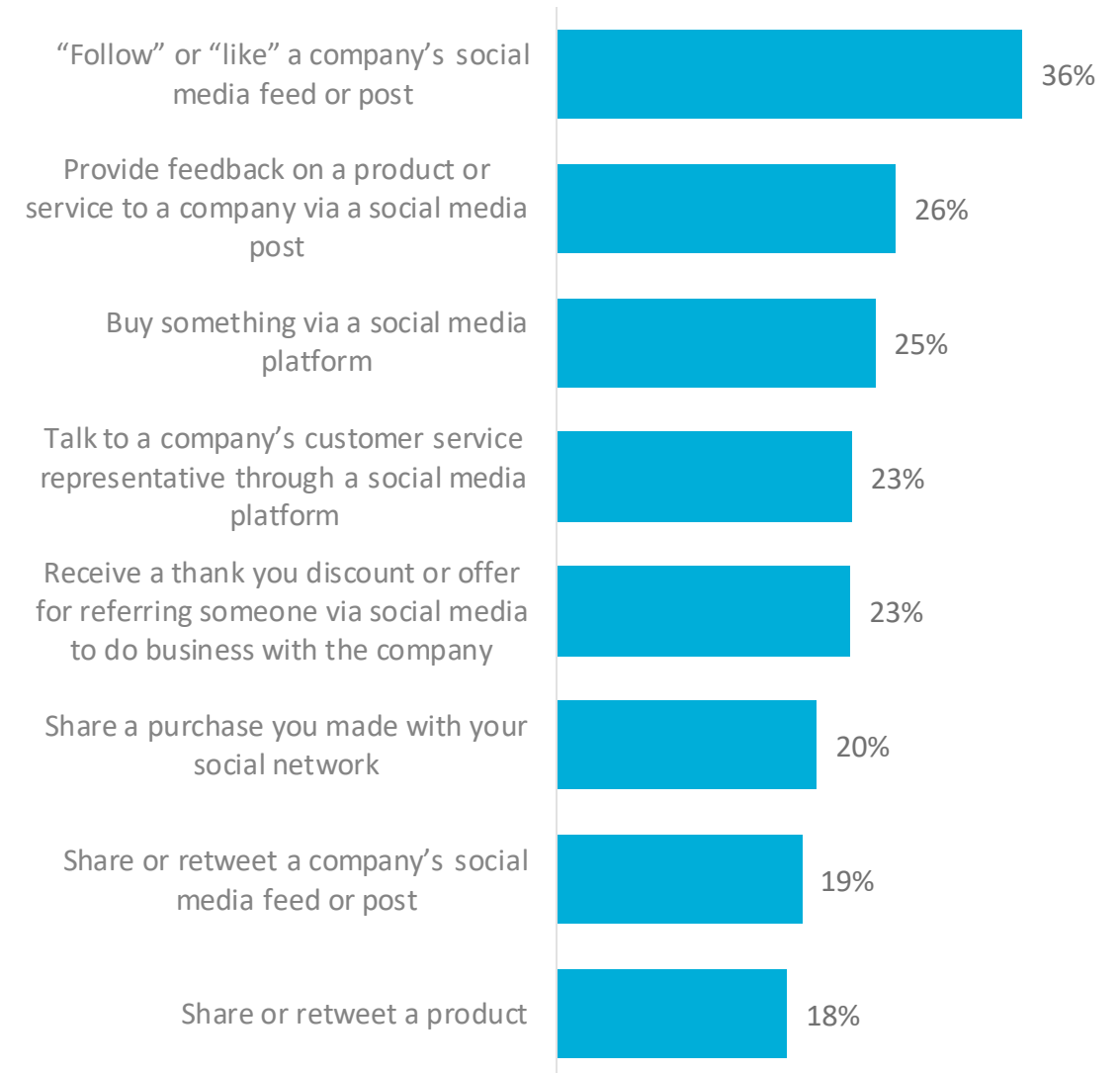
A framework for understanding how retail might evolve

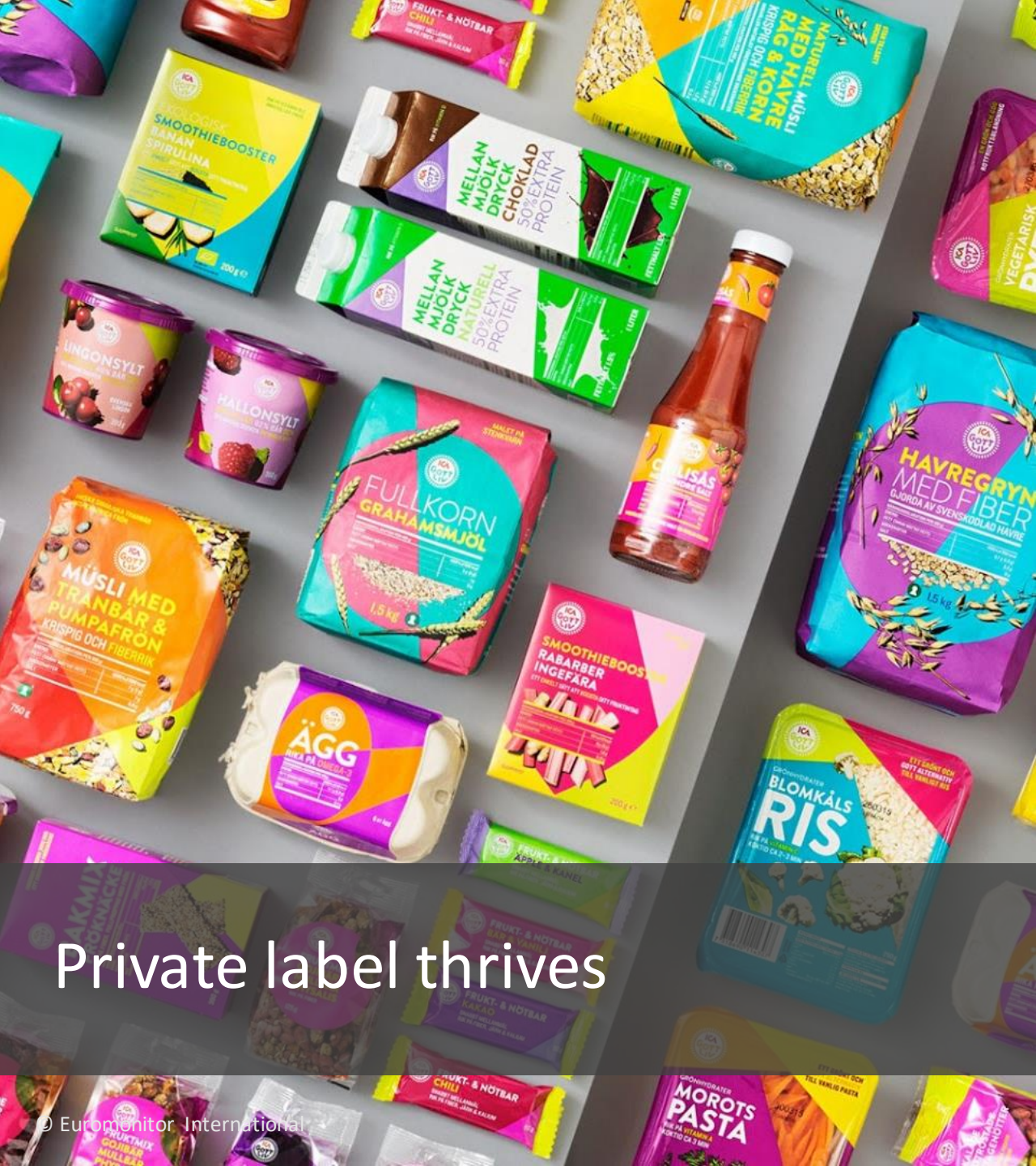




Louder voice of the consumers

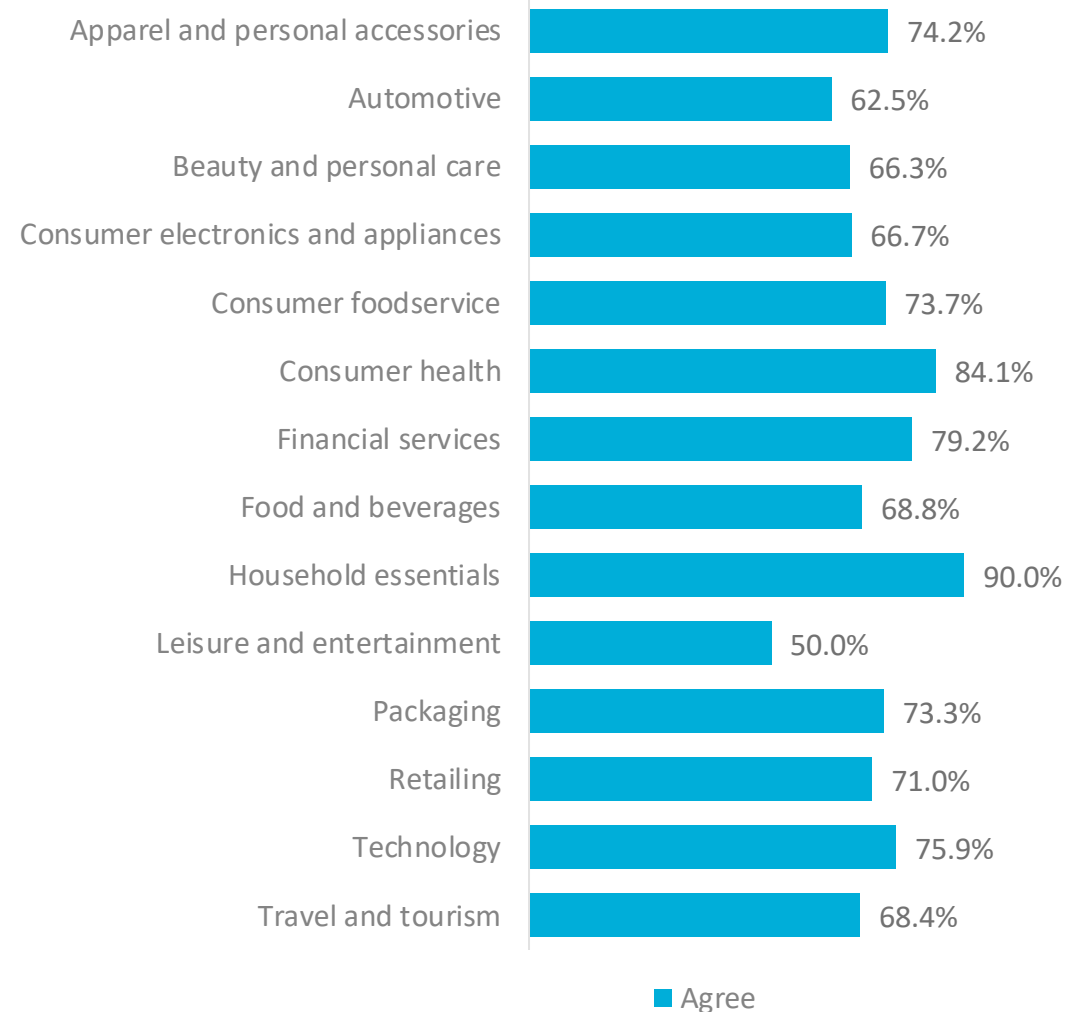
Consumers activities in social media globally





Private label thrives

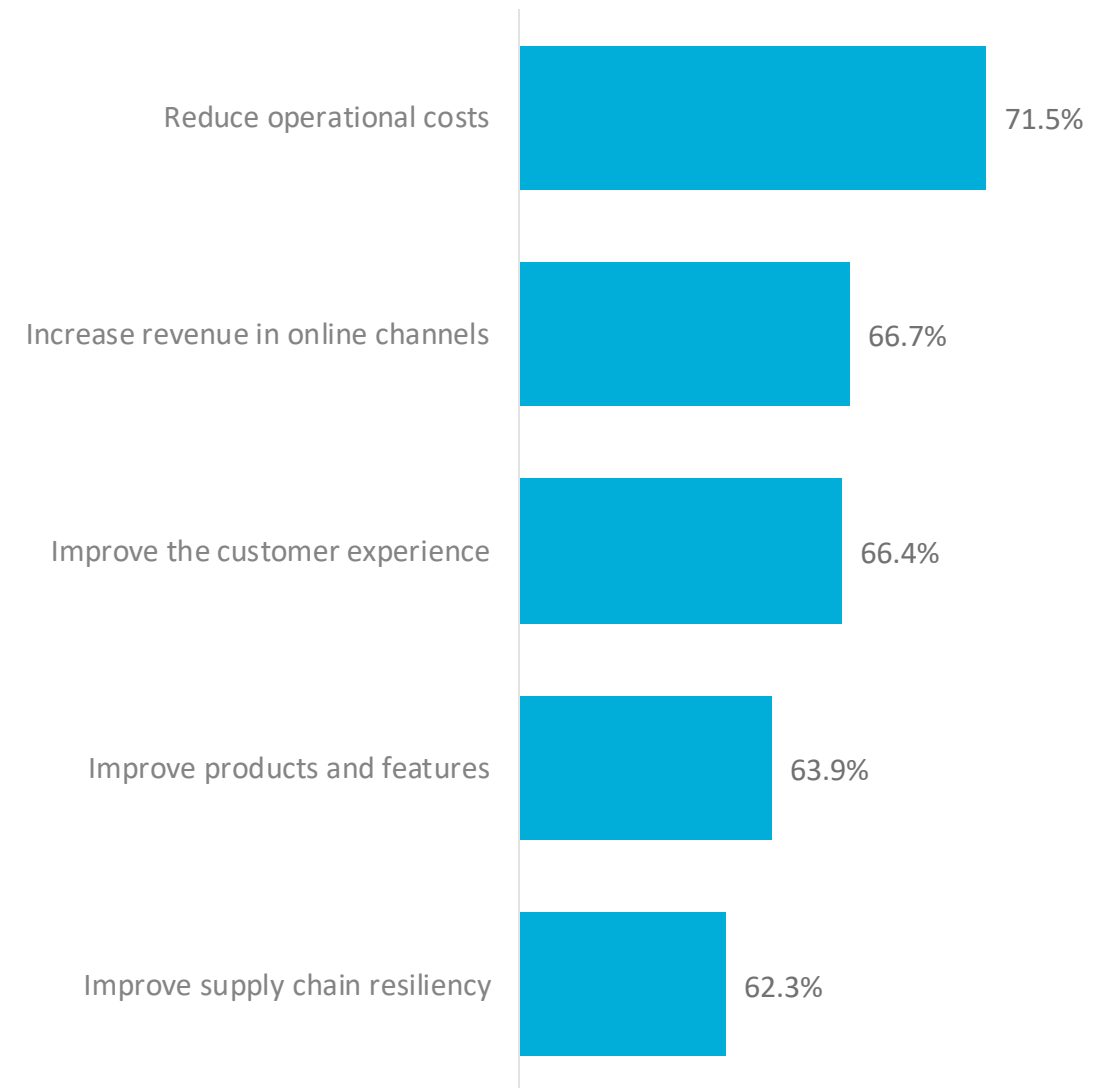
My company is exploring emerging business models by industry 2021

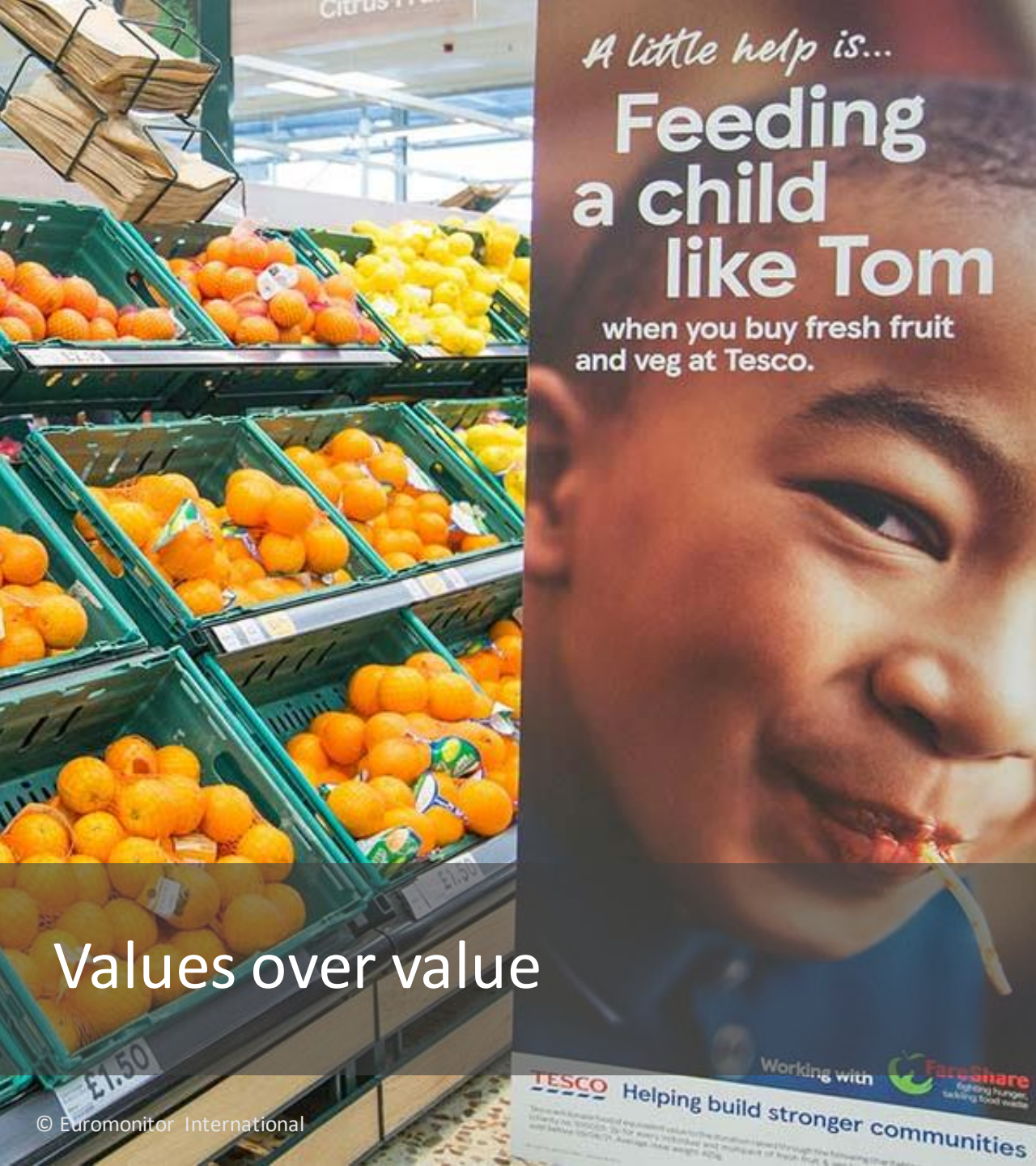


Source: Euromonitor Voice of the Industry, Digital Survey, 2021

High level of customer service

Top strategic initiatives beyond 2021





Values over value

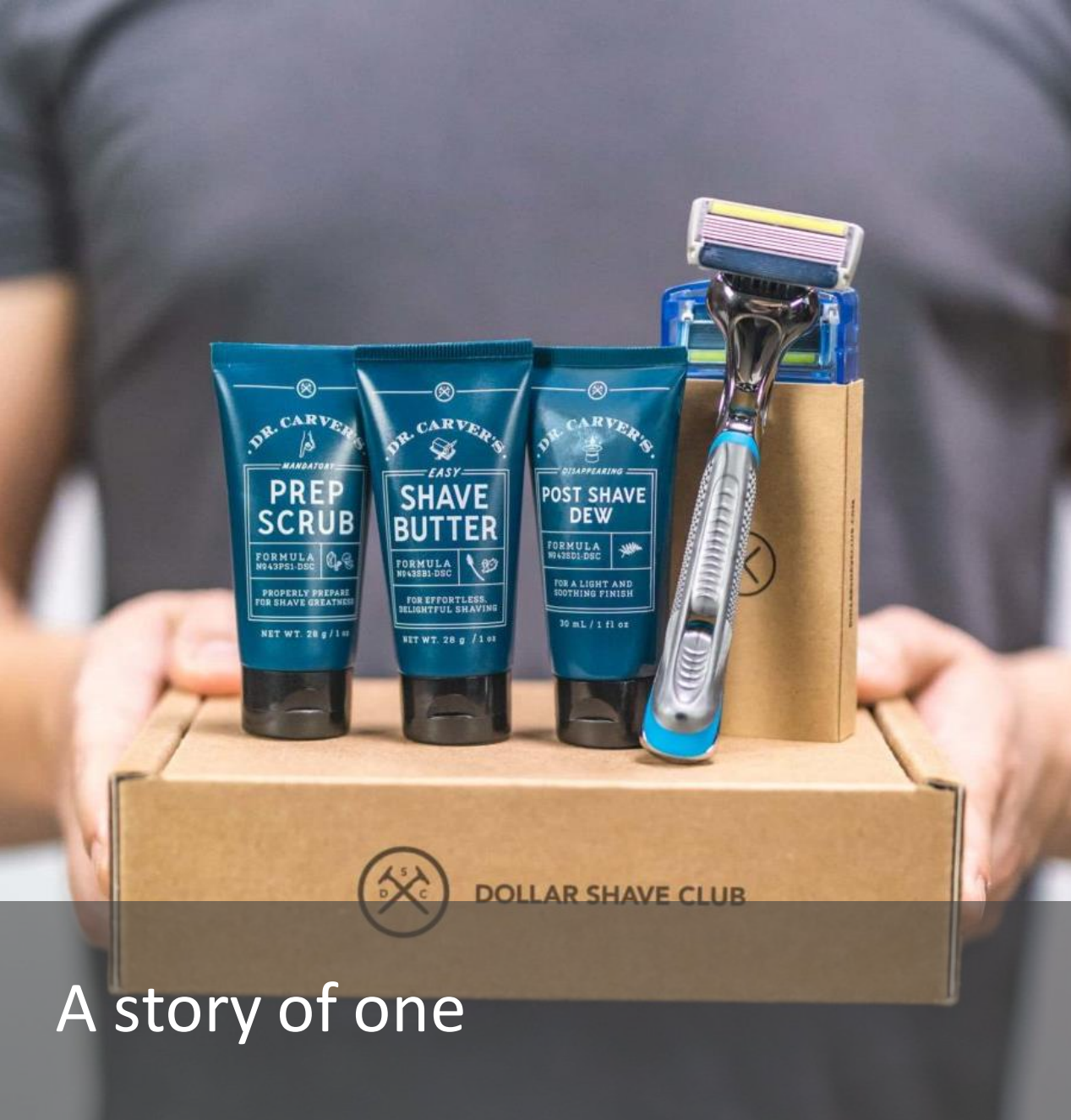
Political and social activities 2022

Buy from brands that support social and political issues that are aligned with my values

31.0%

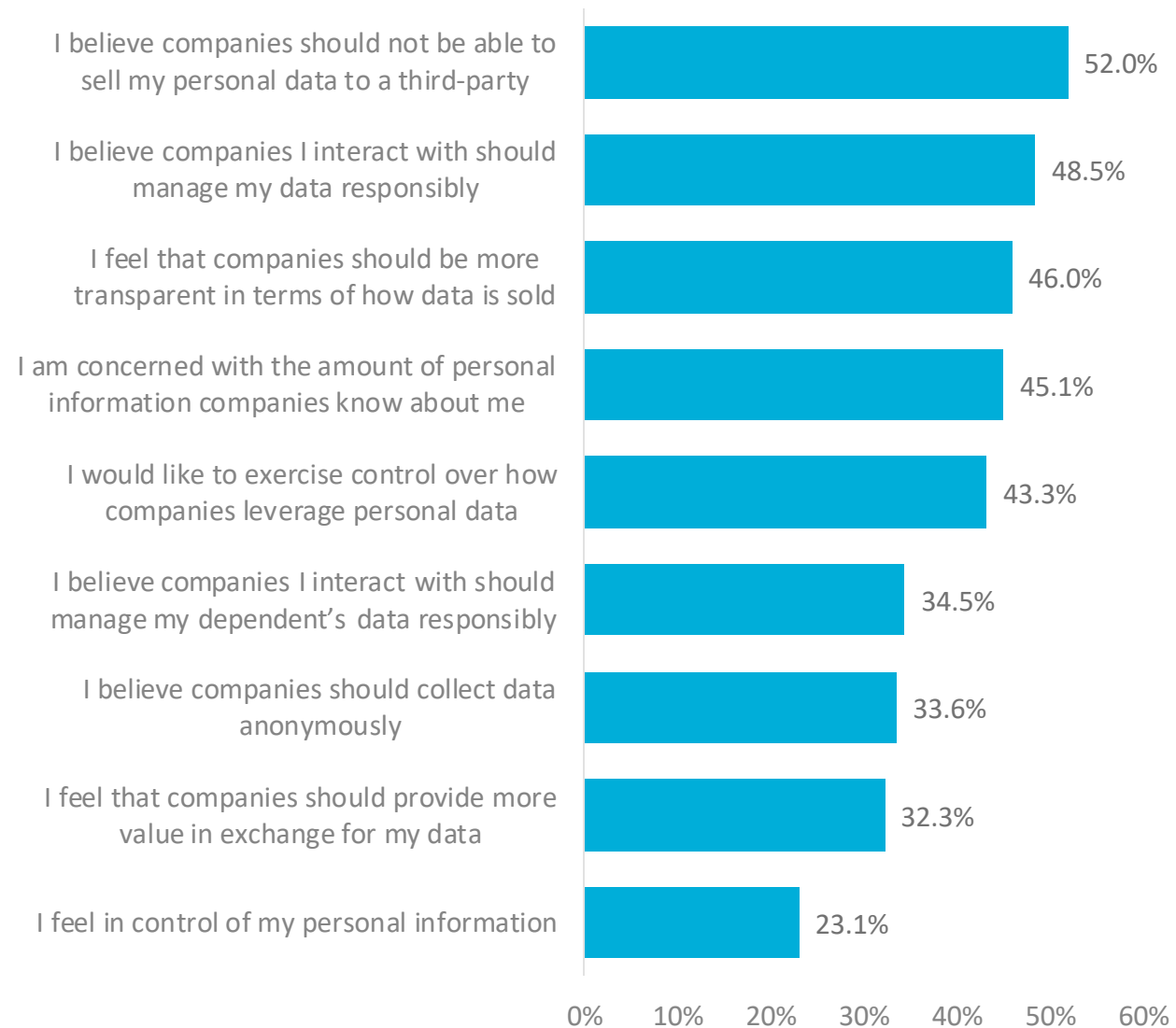
Boycott brands that don't share my social and political beliefs

27.2%



A story of one

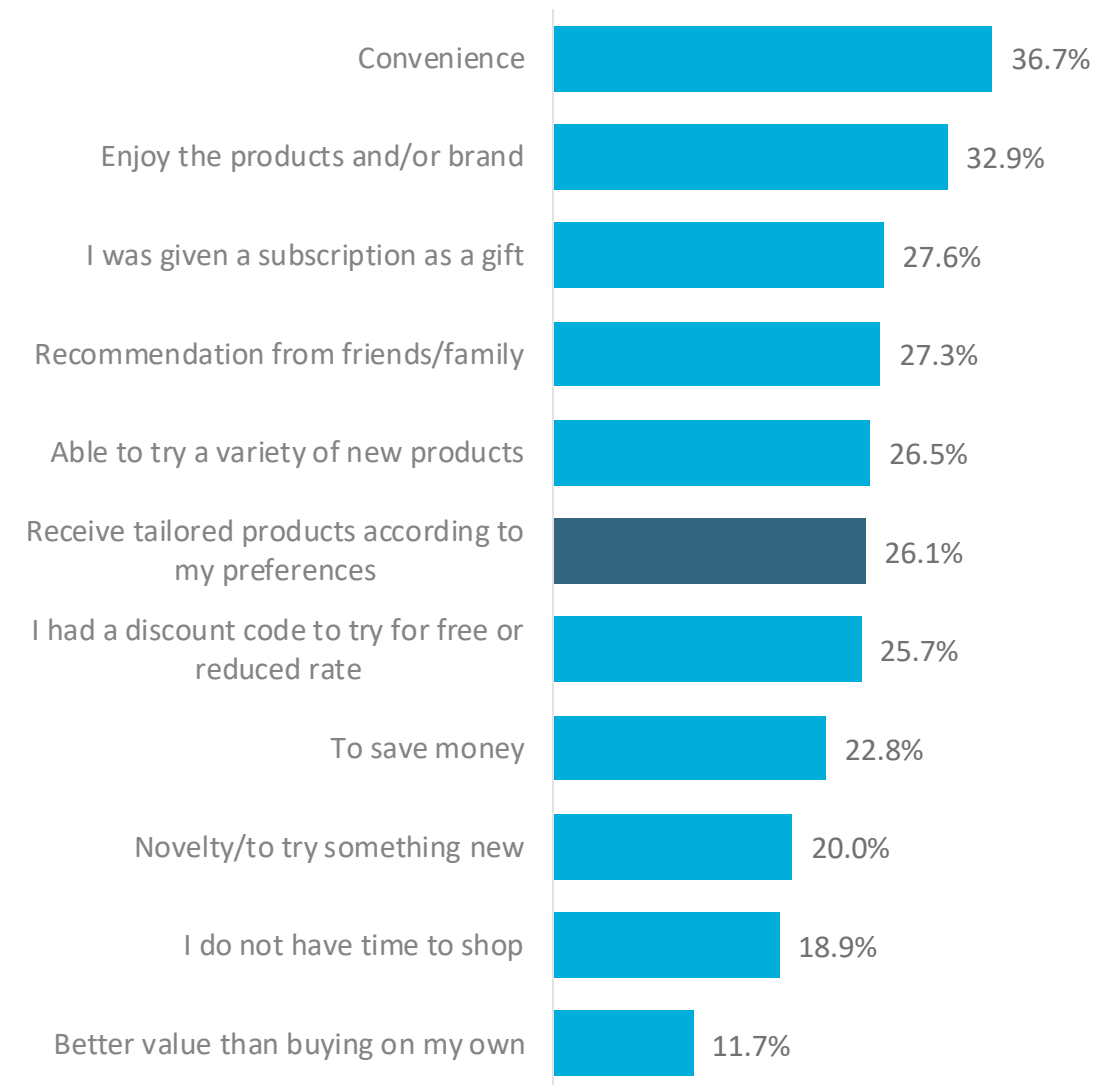
Attitudes and perceptions towards privacy 2022





Tailored products and services

Subscription service motivations 2022

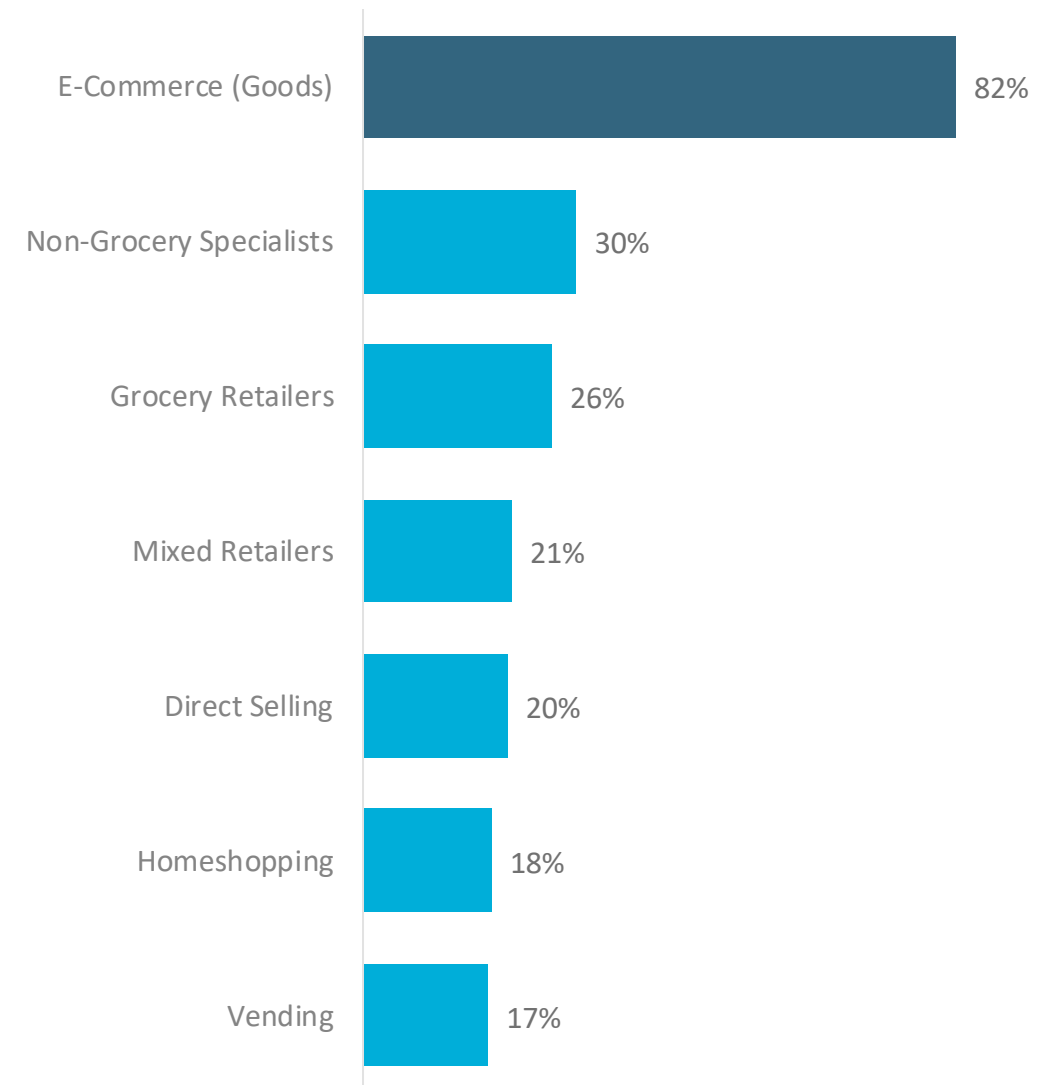


Source: Euromonitor Voice of the Consumer: Lifestyles Survey, 2022, n=14,972



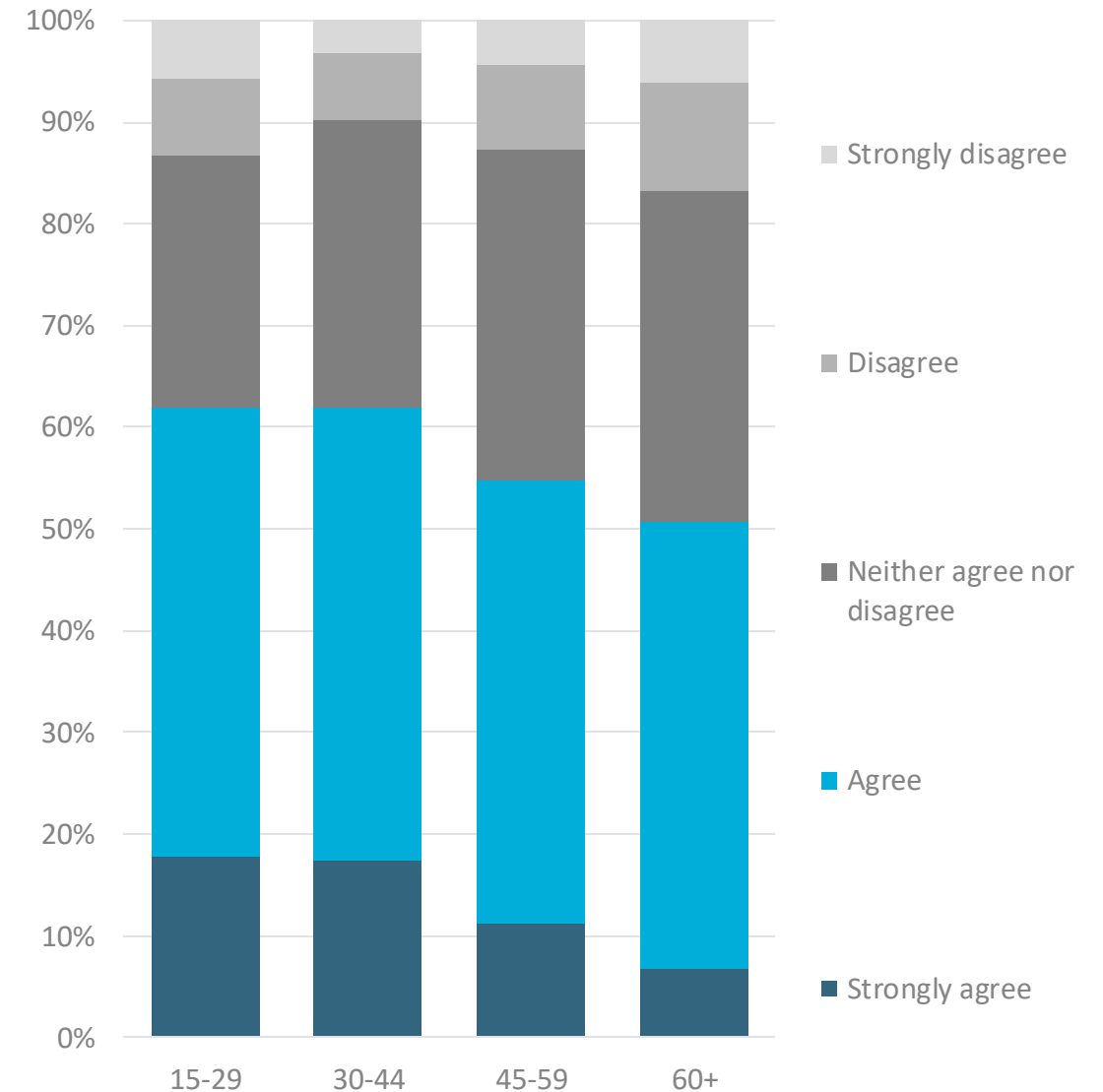
Virtual evolution

Retail channel growth over 2021-2026



Experience rather acquisition

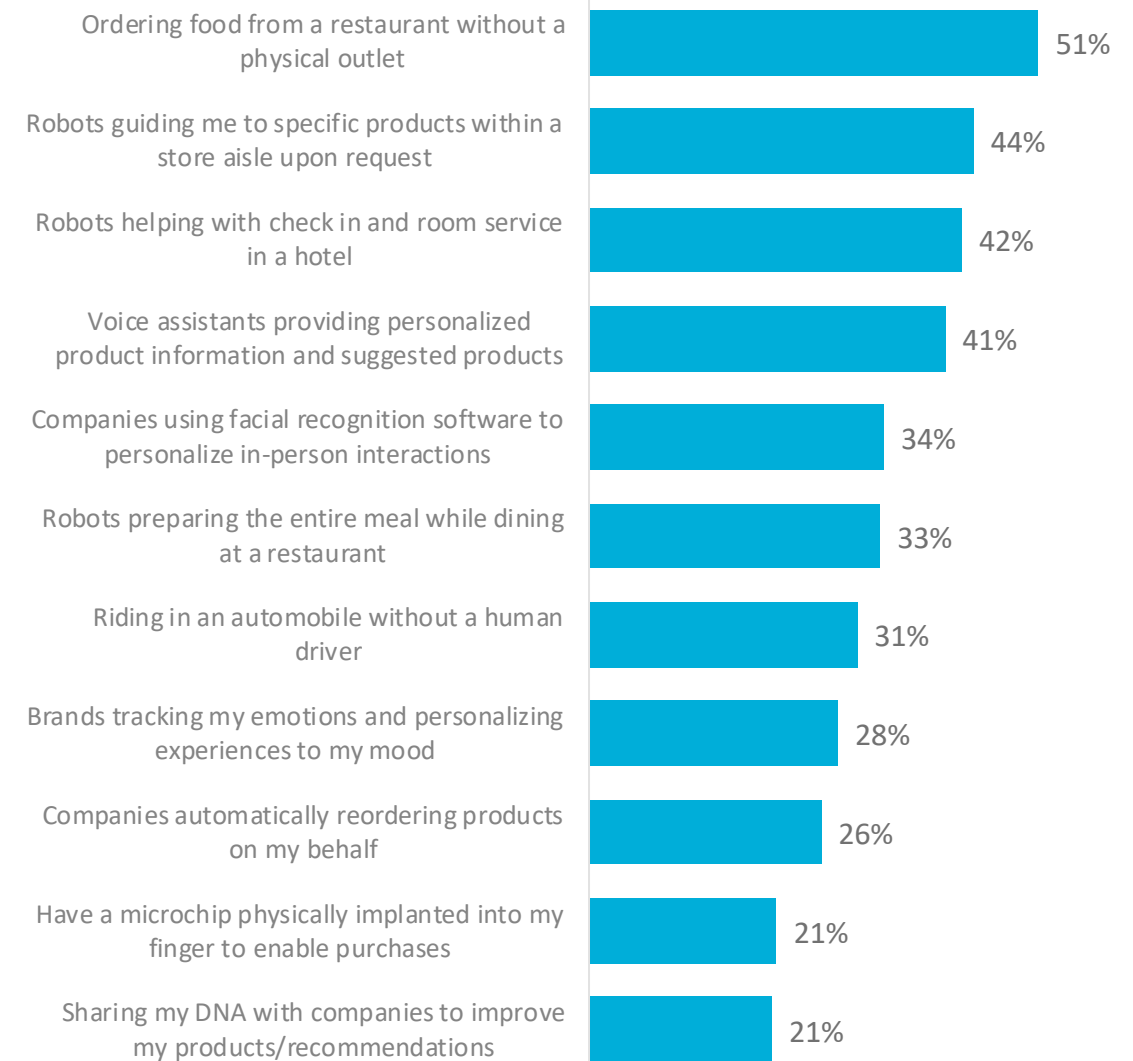
Global preference to spend on experiences



Source: Euromonitor Voice of the Consumer, Lifestyle Survey, 2022, n=39832

Consumers facing bots

Comfort level with new technologies globally



Source: Euromonitor Voice of the Consumer, Digital Survey, 2022, n=19160



Selling exclusivity

Reasons for participating in loyalty or rewards programmes 2022



Future store scenarios

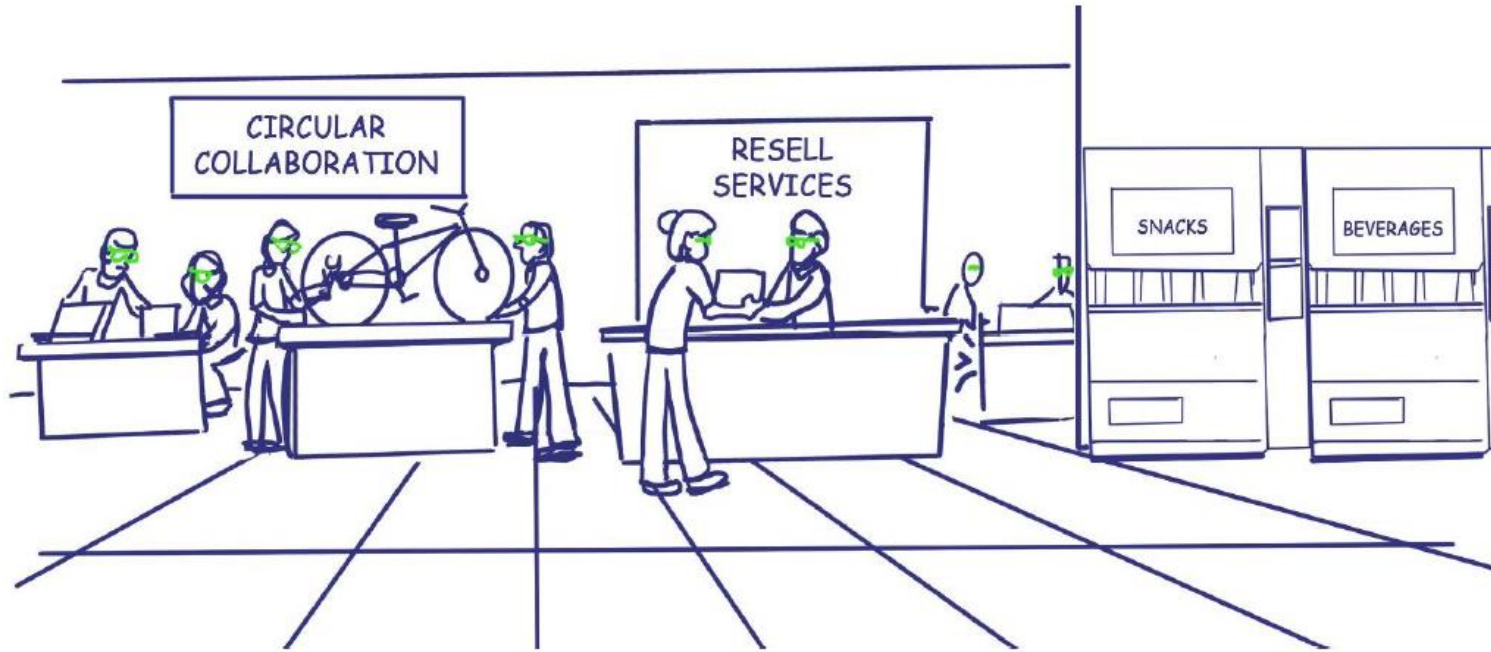




Digitally devised



7-Eleven's facial recognition payments



Climate crisis



Free Now mobility application



Exclusive experiences



Clinique ID

2020天猫双11全球狂欢季

天猫全球狂欢季
2020

2020天猫双11全球狂欢季 (11.1-11.11)

成交额 **4982** 亿

\$74.10 billion GMV generated in USD
All GMV referenced is settled through Alipay

ed is preliminary and unaudited

31766 个海外品牌参加

105 个产业带成交额过 1 亿元

210 万线下小店参与

覆盖 1406 个县域的 41 万款农产

38 万个来自贫困县的店铺加入

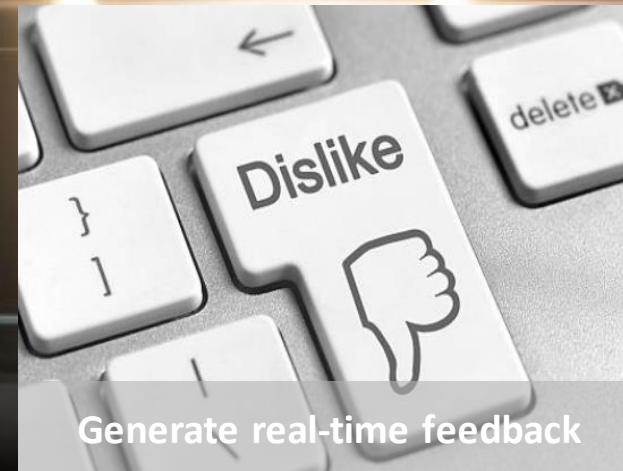
AI调用量超 15 万亿次

Alibaba's Singles Day

How to win?



How to win?





Thank you!

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